



An Roinn
Cultúir, Oidhreachta agus Gaeltachta

Department of
Culture, Heritage and the Gaeltacht

Performance Delivery Agreement, 2020

Heritage Council and the Department of Culture, Heritage and the Gaeltacht

1. **Introduction** Purpose of Performance Delivery Agreement (PDA)

This Performance Delivery Agreement is a performance contract in which an agreed level of service is formalised between the Department of Culture Heritage and the Gaeltacht and the Heritage Council.

The PDA will set out the Heritage Council targets for 2020 and defines the output indicators on which performance should be measured.

The Agreement will support the high-level goals of the Department of Culture Heritage and the Gaeltacht and as such it is signed by both parties with a view to maximising the effectiveness and efficiency of resources provided by the Minister to assist the Council in the exercise of its functions.

The Heritage Council was established in 1995 as a statutory body under the Heritage Act, 1995 with a Council (the Board of the body) appointed by the Minister.

The Heritage Act 2018 refocuses the activities and functions of the Heritage Council, in particular, the size and composition of its board, the requirements for a quorum at board meetings, non-remuneration of the board and the elimination of the need for statutory standing committees

The Heritage Council is independent in the performance of its functions. Its strategic plan and the work programmes devised from that plan support the Department's high-level goals.

2. Objectives of the Heritage Council

The Heritage Council aims to ensure that our heritage is nurtured, managed and conserved to enrich the lives of people for now and the future. Our vision is for an enhanced identification of individuals and communities with their locality. The objective of the Heritage Council should be compatible with the overall Departmental and government strategic objectives to the extent relevant and consistent with the Heritage Council's statutory mandate and with Government Policies for the reform and modernisation of the public service. The Department will work with the Heritage Council to ensure a co-ordinated approach to fulfilling the Department's mandate to achieve this vision the Heritage Council will:

- Undertake research led policy proposals in pursuit of statutory mandate
- Insist upon the highest standards of heritage care
- Remain committed to values of collaboration, accessibility and honesty
- Deliver quality programmes that are cost effective, positive in their social and economic impact, and regularly reviewed to ensure they remain relevant to changing national circumstances
- Commit to collaborative ventures with national and local government, voluntary, educational and other organisations
- Support heritage initiatives that ensure a lasting legacy
- Encourage heritage ventures that celebrate the diaspora and those new to the local area
- Propose policies and priorities and make recommendations, as appropriate, to the Minister in relation to heritage as set out in the Heritage Acts 1995 to 2018.

3. Corporate Governance

The Heritage Act (1995) and the Heritage Act 2018 are prescriptive in terms of:

- functions of Council
- reporting and accounting procedures to the Minister
- Council's activities as determined through its standing orders, its internal procedures and processes and its Strategic Plans

This Performance Delivery Agreement has been put in place in line with the revised and updated Code of Practice for the Governance of State Bodies as agreed by Government in 2016 it does not negate any of the above legislative requirements.

The Heritage Council agrees to the following:

- Comply with the Code of Practice for the Governance of State Bodies. This Code requires for example that the Council provide a Statement of Internal Control (SIC). The Code brings together in one place all of the elements of the value-for-money framework that has been in force up to now, updated and reformed in some respects. The Code is maintained under the management of the Central Expenditure Evaluation Unit (CEEU) of the Department of Public Expenditure & Reform.
- Manage its activities in accordance with the Heritage Council Strategic Plan, Heritage at the Heart 2018-2022
- Comply with all aspects of the Department of Culture Heritage and the Gaeltacht's Reform Programme and provide timely returns to the Department as necessary;
- Provide the Heritage Council Annual Report and Accounts in accordance with the requirements of Sections 21 and 22 of the Heritage Act 1995 and publish reports on the Heritage Council web-site as soon as possible thereafter;
- Ensure compliance with statutory provisions laid out in the FOI act;
- Provide statistical, briefing and other material and information in a timely manner as required from time to time by the Department including information for Parliamentary Questions, Ministerial Representation and other information requests;
- Ensure that all relevant details relating to the board of Heritage Council are available on-line;
- Implement statutory requirements in respect of data protection;
- Ensure compliance with public administrative and financial procedures and related practices including financial expenditure and procurement requirements and including compliance with the terms of Circular 13/2014 from the Department of Public Expenditure and Reform regarding the Management of and Accountability for Grants from Exchequer Funds, to include the submission of a Certificate of Assurance. Compliance with the terms of Circular 13/2014 should also be noted in the Heritage Council Financial Statement.

- Implement a Child Protection Policy which provides direction for all staff and those supported by the Council who may interact with children in any capacity and to ensure protection of any child in their care. A commitment to implement in a timely manner recommendations arising from the Review of the Heritage Council 2016 (QAP), the Review of System of Internal Control 2017 (Internal Financial Controls, Risk Management and Procurement) and the General Review of Governance, 2018.

The Department wishes to highlight the importance of ensuring compliance with the Public Spending Code in all expenditure decisions on both capital and current funding, and at all stages of the programme lifecycle i.e. appraisal, planning & design, implementation and post-implementation review. Sponsoring Agencies, that is, agencies with direct responsibility for spending public funding, have overall responsibility for the proper appraisal, planning, management and post-implementation review on all current and capital expenditure and must ensure that the necessary approvals from the Department are in place prior to engaging in any expenditure and that any expenditure is in line with the provisions of the Departmental approval.

In addition, all Agencies must confirm, in writing, that they have in place an annual quality assurance process which complies with the Code and that funding may be withheld if such confirmation is not provided. This letter must be signed by the CEO/Director and must provide details of the quality assurance process that is in place.

Legislative context: Statutory obligations:

The Heritage Council was established in 1995 as a statutory body under the Heritage Act, 1995 with a Council (the Board of the body) appointed by the Minister. The Heritage Act 2018 refocuses the activities and functions of the Heritage Council, in particular, the size and composition of its board, the requirements for a quorum at board meetings, non-remuneration of the board and the elimination of the need for statutory standing committees

4. Objectives of the Agreement

The key objectives of this agreement are to outline the arrangements between the Department of Culture Heritage and the Gaeltacht and The Heritage Council for 2020. It builds on existing arrangements whereby the Heritage Council secures, on a five year cycle, agreement for the Council's Strategic Plan, submits an annual report on the basis of its implementation of that plan and submits an annual work programme with a view to securing sufficient resources to implement that plan.

The Agreement will support the high level goal of the Department of Culture, Heritage and the Gaeltacht as outlined in the Department's Statement of Strategy namely: "To conserve, protect, manage and present our built and natural heritage for its intrinsic value and as an inspiration to creativity and environmental appreciation as well as a support to local communities, regional economic development and sustainable employment" The purpose of this document is to:

- outline and clarify work programme activities;
- ensure that resources are used in an effective and cost-effective manner;
- ensure the delivery of quality services to the public.

The requirements in relation to reporting arrangements for both corporate governance and financial issues are also included:

- to clarify the expectations of the Department of Culture, Heritage and the Gaeltacht in relation to the Heritage Council;
- to define the inputs, outputs and the anticipated outcome of Heritage Council activities;
- to measure performance of these functions through monitoring of agreed targets, outputs and outcome indicators.

5 Mutual Commitments

- Both parties commit to proactive and timely communications, cooperation and information sharing on service delivery;
- Both parties support the effective achievement of agreed targets as well as the promotion of partnership, responsiveness and mutual cooperation in their on-going interactions;
- Both parties support prompt and timely responses to correspondence, information requests and related matters;
- Both parties commit to keep each other fully apprised and updated on all key issues;
- Both parties agree to hold quarterly meetings throughout the year;
- The Chairperson of the Heritage Council shall meet with the Minister of the Department at least once a year.

The Department of Culture, Heritage and the Gaeltacht will provide the following supports to enable the Heritage Council to fulfil its mandate:

- Details of the Department's Statement of Strategy to ensure the Council's goals and objectives are in line with those set out in the Department's Strategy.

- Ensure, to the extent possible, adequate human and financial resources for the Heritage Council to fulfil its role and responsibilities having regard to current constraints;
- Organise the presentation of estimates for the Heritage Council by the Minister each year based on the pre-budget submission from the Heritage Council;
- Provide timely sanction for expenditure and staffing in line with public service *staffing and resource management framework / delegated sanction* arrangements ;
- Provide updates on public financial procedures and civil service HR policy guidelines;
- Provide guidance on civil service HR policy, public expenditure, remuneration and industrial relations, procurement and contracts, government accounting and governance and liaise with the Heritage Council in relation to public service reform initiatives; Respect the independence of the Heritage Council as a body corporate in the performance of its functions.

6. Inputs

Subhead	Programme	2018 €000	2019 €000	2020 €000
B3	Heritage Council			
	Pay – current	872,000	883,000	930,000
	Pension – current	5,000	130,000	100,000
	Non-pay – current	2,812,000	2,887,000	2,887,000
	Capital	2,688,000	2,688,000	2,688,000
	Total B3 (REV)	6,377,000	6,588,000	6,605,000
	Percentage Increase/Decrease	1.97% increase on	3.31% increase on 2018	0.25% increase in 2019

		2017		
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The amount includes €1million in capital funding which was sanctioned by the Minister for a dedicated Historic Towns programme to be delivered by the Council in 2020, in collaboration with the Department. This €1 million in capital is not part of the Heritage Council’s core or general funding and will not be treated as such. Rather, it is a dedicated investment in a specific programme dealing with Historic Towns and their role in regional and rural development.

Any allocations from the Environment Fund must conform to the provisions of the Waste Management (Amendment) Act 2001

Human Resources Inputs

The Heritage Council will monitor staffing to ensure that

- It complies with the Department’s Delegated Sanction arrangements
- It adheres to all relevant legislation, regulations, circulars and strategic workforce planning in managing the level and composition of staff
- An updated workforce plan is in place identifying immediate and longer-term staffing needs within the existing financial allocations
- Procedures are in place for managing temporary contracts to avoid entering contracts of indefinite duration.

Financial Allocation

The Department will write formally to the Heritage Council setting out current and capital allocations for the year 2020. The grant allocation is dependent on the ability of the Heritage Council to show the delivery of the objectives outlined above in addition to any other performance monitoring processes that may be introduced.

The Heritage Council will provide:

- Cash flow statements with each request for draw-down funds;
- Details of the balance in each and every account held by the Heritage Council with each request for a draw-down of funds;
- Draw-down requests broken down into their component parts of

- Capital
- Non-pay Current
- Pay
- Pension(ongoing cost)
- Pension Lump Sums
- Overtime
- Allowances
- Employers PRSI

Payment of each draw-down is dependent on compliance with the procedures above and with any further requirements outlined in this document. 5% of both the current and capital allocations to the Heritage Council are conditional on satisfactory progress in relation to the output targets outlined at 7 under and can be withheld if necessary.

In addition, the Heritage Council agrees to provide:

- Annual profiles of expected draw-down broken down by the headings above;
- Reconciliations between draw-down and actual expenditure (broken down by the headings above) as and when required;
- All information in relation to financial and performance monitoring information requests within time-frames agreed with the Department.

7. Performance/ Service Levels and Performance Measures.

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
Historic Towns Initiative - a dedicated Historic Towns programme to be delivered by the Council in 2019, in collaboration with the Department	Provide funding to 5-6 towns under this programme in 2019. Organise a seminar for potential applicants.	Funding of €944,558 drawn down by: Kilmallock Carrick on Suir Kells Portlaoise Youghal Ballinrobe HTI seminar was held in January 2018.	Funding of €1 million for historic regeneration in 6 towns. HTI Seminar in January 2019	Funding of €967,222 drawn down by: Navan Kilrush, Nenagh, Letterkenny, Boyle, Ballina. HTI Seminar was held in January 2019.	1. Competitive funding of €1 million for historic regeneration in 6 towns. 2. HTI Seminar in January 2020, 3. Regular steering group meetings to be held throughout 2020, to include site visits.	
Events promoted and managed as national co-ordinators of the European Year of Cultural Heritage 2018.	The Heritage Council will support the promotion of 180 initiatives under the EYCH label during 2018. 300 events Organise 4 seminars for	Over 200 event and festival organisers applied for EYCH logo 4,330 events and activities awarded EYCH2018 branding	To support EYCH legacy activities in 2019 : Publication of end of year report.	Convened 3 meetings of the Cultural Heritage International NGO_Irish representation group (March, June and Nov) Publication of EYCH activity report (Nov	4. To convene a min 2 meetings of CH International NGO forum 5. Ireland's agreement to engage with European Heritage Label 6. Representation at the EU COM CH Forum as meetings required	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
	grantees	4 capacity building seminars run for grantees	CH NGO Irish representation group Promotion of Ireland's engagement with the European Heritage Label	Represented Ireland first EU COM CH forum, as per DCHG agreement Discussions with DCHG (Culture section) on value of European Heritage Label		
Number of Irish National Strategic Archaeological Research Grants	One Grant To be Offered in 2018	A review of the INSTAR programme was commissioned with the agreement of the National Monuments Service. No responses to the ITT were received.	Review of scheme did not progress as no response to tender was received. Monies re-allocated by National Monuments Service	No monies were provided by the National Monuments Service, scheme did not progress.	7. Subject to funding from NMS a review of the scheme will take place in 2020	
Number of Irish Walled	Continue to fund town wall	Seven IWTN capital	Six/seven	Eight capital	8. Six to seven conservation projects to conserve historic town fabric.	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
Towns Network Capital Grants	<p>conservation projects and interpretation and events projects.</p> <p>1000 people to attend IWTN</p>	<p>conservation projects funded in 2018. Sixteen IWTN Interpretation/events grants funded in 2018.</p> <p>IWTN training</p>	<p>conservation projects in 2019; fifteen interpretation/events projects</p>	<p>conservation grants to conserve historic town fabric in : Carrick on Suir, Fethard, Youghal, Kilkenny, Athenry, Kilmallock, Waterford, Wexford</p> <p>Total of €150,00 drawn down, works completed.</p> <p>Eighteen projects awarded Interpretation & Events grants, €88,467 drawn down</p>	<p>9. Fifteen IWTN Interpretation and Events grants to be awarded.</p> <p>10. Launch of IWTN Grant schemes at AGM.</p>	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
	training events	events totalled 910 attendees	250 attendees at IWTN training events	Approximately 200 people at IWTN training events (HI2030 meeting, IWTN Action Plan consultation and IWTN AGM)		
Number of Irish Walled Towns Network Walled Towns Day Grants	40,000 people to attend IWTN supported events in our member towns (weather permitting) Publish at least two advisory documents	ITWN day attendance figures of approximately 30,000 Ballybrilliant publication on heritage-led urban regeneration. Marketing advice for heritage events	30,000 attendees at IWTN supported events Publication of two advisory documents	IWTN Action Plan agreed and finalised by IWTN membership, Document on <i>Climate Change and historic towns: adapting to change</i> published.	11. Launch of IWTN Action Plan, completion of town wall maintenance document. 12. Continuation of training programme.	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
		publication. Urban regeneration for Communities resource webpage completed				
Number of Policy & Infrastructure Grants	21 Policy and Infrastructure Grants to be offered in 2018	24 Grants Offered	20 Policy and Infrastructure Grants to be offered in 2019	All grants offered were taken up.	13. New grant scheme for RFOs in receipt of Policy & Infrastructure Grants to be run in 2020. Aim to offer min 12 grants	
Events promoted and managed throughout Heritage Week	Approx 1,300 events promoted with an approx. attendance of 580,000 of whole population	2190 events registered in 2018	2200 events registered with approx. attendance of 440,000 of whole population	2089 events were registered in 2019. Attendance estimated at 423,764 based on 11% of Irish pop aged over 16years	14. Approx. 2000 events. 15. Attendance at 10% of pop over 16 years	
School visits and number of students engaged	Approx. 2,000 visits engaging 74,000	2,310 visits	2669 visits to engage 91,000 children	Estimated figures at 2525 visits to 1,080 schools	16. Approx. 2,669 visits to schools	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
through the national Heritage in Schools Programme	children			reaching 119,000 children		
Number of County Heritage Plans and projects per County.	50 Projects to be Offered funding	77 be offered funding in 2018	77 Projects to be offered funding in 2019	77 prop offered and being paid out	17. 77 projects to be offered funding in 2020	
Museums facilitated through the MSPI.	To support as required by their status in the Programme all MSPI Participants listed for 2018 58 institutions/64 sites. Minimum of 3 training events	To support as required by their status in the Programme all MSPI Participants listed for 2018 58 institutions/64 sites. 6 training events delivered Organised 2 x1st	To support as required by their status in the Programme all MSPI Participants listed for 2018 58 institutions/64 sites. Minimum of 3 training events Organise 1st	To support as required by their status in the Programme all MSPI Participants listed for 2019 59 institutions/65 sites. 6 training events delivered Organised 3 x1st	18. Programme Evaluation of MSPI – 19. To support as required by their status in the Programme all MSPI Participants 20. Minimum of 3 training events 21. Organise 1st (consultative), Interim Accreditation, Full Accreditation and Maintenance of Accreditation assessments as required. 22. Facilitate applications for Eligibility to	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
	<p>Organise 1st (consultative), Interim Accreditation, Full Accreditation and Maintenance of Accreditation assessments as required.</p> <p>Facilitate applications for Eligibility to join the Programme based on anticipated capacity of the Programme in 2019 and current expressions of interest</p>	<p>(consultative),4 x Interim Accreditation, 1x Full Accreditation and 5x Maintenance of Accreditation assessments.</p> <p>Facilitated 2 applications for Eligibility to join the Programme: Glenveagh House (NPWS); Edward Worth Library.</p> <p>Organised 1 MSPI Awards Ceremony</p> <p>Organised 2 MSPI Advisory Group Meetings</p>	<p>(consultative), Interim Accreditation, Full Accreditation and Maintenance of Accreditation assessments as required.</p> <p>Facilitate applications for Eligibility to join the Programme based on anticipated capacity of the Programme in 2019 and current expressions of interest</p> <p>Organise 1 MSPI Awards</p>	<p>(consultative),2 x Interim Accreditation, 2x Interim and Full ; 2x Full Accreditation and 4x Maintenance of Accreditation assessments.</p> <p>Facilitated 2 applications for Eligibility to join the Programme: Nano nagle centre</p> <p>Organised 1 MSPI Awards Ceremony</p> <p>Organised 2 MSPI Advisory Group Meetings</p>	<p>join the Programme based on anticipated capacity of the Programme in 2019 and current expressions of interest</p> <p>23. Organise 1 MSPI Awards Ceremony</p> <p>24. Organise 2 MSPI Advisory Group Meetings</p>	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
	Organise 1 MSPI Awards Ceremony Organise 2 MSPI Advisory Group Meetings		Ceremony Organise 2 MSPI Advisory Group Meetings			
Managing the Heritage Officer programme including training and development seminars for heritage officers and other heritage professionals.	4 training events in 2018 for the local authority heritage officer training and development programme	4 training events in 2018 for the local authority heritage officer training and development programme	4 training events in 2019 for the local authority heritage officer training and development programme	4 training events in 2019 for the local authority heritage officer training and development programme	25. Evaluation of HO Programme with the CCMA. 26. 4 training events in 2020 for the local authority heritage officer training and development programme	
Participants and workshops organised on	22 training workshops under the Identifying and	24 Workshops held, provided training to 424 participants	Deliver 18 workshops providing	Ran 24 workshops provided training to 399	27. 22 workshops for 300 people	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
<p>the identification and recording of Ireland Biodiversity.</p> <p>The level of engagement with the on-line biological Receive at least 75,000 biodiversity records from citizen scientists date management service</p>	<p>Recording Ireland's Biodiversity programme, to provide training to 300 people.</p> <p>Receive at least 75,000 biodiversity records from citizen scientists.</p>	<p>100,390 records were submitted through the citizen science portal in 2018</p>	<p>training to 280 participants</p> <p>Receive at least 80,000 records to be submitted to the Data Centre.</p>	<p>participants.</p> <p>Received just over 125,000 biodiversity records through the citizen science portal</p>	<p>28. 100,000 biodiversity records from citizen scientists</p>	
<p>Number of heritage grant</p>	<p>140 projects to be offered</p>	<p>158 offered in</p>	<p>N/A</p>	<p>Grant scheme run for fifteen</p>	<p>29. Grant scheme run for community participants in the Adopt a Monument</p>	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
projects to be run as part of the community-based heritage grant scheme	funding	2018		community participants in the Adopt a Monument scheme with grant aid from Creative Ireland. €80,482 drawn down.	30. scheme, subject to Creative Ireland funding in 2020 Community Grant Scheme, run subject to funding	
Service Level Agreements (SLA) with all Regularly Funded Organisations (RFO)	N/A	N/A	Ensure that SLAs have been agreed with RFOs	SLAs agreed with Irish Landmark Trust and the Discovery Programme and other RFOs in 2019.	31. SLAs to be agreed with Irish Landmark Trust and the Discovery Programme in 2020.	
Ensure Good Governance through compliance with the code of practice for the governance of state bodies	Reviews to be completed in following areas. <ul style="list-style-type: none"> Internal Controls Governance 	Reviews completed. Plan agreed by Council.	Plan with specific timelines for full implementation by the end of 2019 of recommendations resulting from the following	External review of the Discovery Programme completed in 2019. External review of the National	32. Review of CTCH to be carried out in 2020. 33. A review fo the Heritage Officer programme will be carried out in 2020 34. Governance Training and induction programme for new Board. 35. The Heritage Council will continue to oversee implementation of actions	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
	<ul style="list-style-type: none"> • Procurement <p>A plan with specific timelines for implementing the recommendations resulting from these reviews will be agreed by Council with progress to be monitored against targets.</p>		<p>reviews</p> <ul style="list-style-type: none"> • Review of the Heritage Council 2016 (QAP), • the Review of System of Internal Control 2017 (Internal Financial Controls, Risk Management and Procurement) • General Review of 	<p>Biodiversity Data Centre completed in 2019.</p>	<p>arising from reviews/internal audit.</p>	

Activity	2018 Target Output	2018 Output	2019 Target Output	2019 Output	2020 Target Output	2020 Output
			Governance, 2018.			

The above criteria are based on the budget approved by the Board of the Heritage Council.

8. Potential Risk Factors

The Board should have formal and transparent arrangements for governance, audit and risk management and internal control in line with those identified in the Code of Practice for the Governance of State Bodies.

The Heritage Council delivers some services through partners in schools and via public events and should have appropriate policies in place to meet its responsibilities towards children and other vulnerable members of the public in this regard.

9. Role of the Board/Chairperson and Chief Executive

The Heritage Council is required to ensure that best practice is adhered to in respect of oversight, reporting requirements and the appointment of Board members.

Role of the Board:

The Board has responsibility to set overall strategic direction for the Heritage Council and to put in place frameworks and mechanisms to assure oversight and compliance with the highest possible standards of public service.

Role of Chairperson

The Chairperson has responsibility for providing leadership of Council and as Chairperson of Council is responsible for guiding the organisation's overall strategic direction and assuring compliance with the overall statutory requirements of Council.

Role of Chief Executive Officer

The Chief Executive, reporting through the Chairperson to the Council, has overall responsibility for advising the Heritage Council on, and ensuring effective achievement of, objectives in the exercise of its functions in accordance with the Heritage Acts, 1995 and 2018 and other statutory requirements and for the direction of all resources at Council's disposal to effect its functions as determined in successive strategic plans.

9. Flexibility and Amendment of Targets

Where amendments become necessary, the Heritage Council and the Department of Culture, Heritage and the Gaeltacht will agree amended targets / deliverables.

10. Monitoring Arrangements

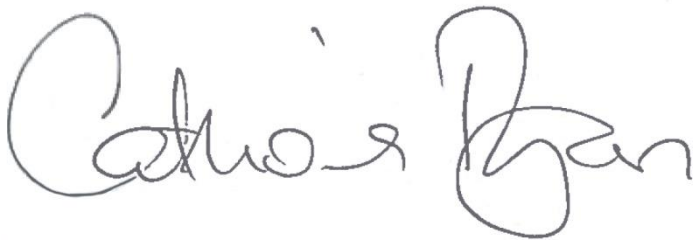
The Department will require a progress report on all key deliverables and corporate governance procedures to the relevant line sections in the Department. The time-lines for these progress reports will be decided between the Department and the Heritage Council.

This PDA will be published on the Department's website and on the Heritage Council website

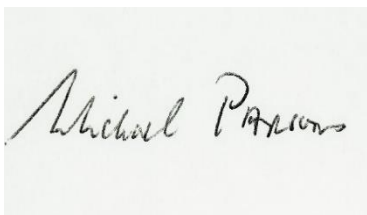
11. Duration and Signatories to the Agreement

The parties to the agreement in signing the agreement undertake as follows:

- Department of Culture, Heritage and the Gaeltacht Affairs – in line with government policy of the day endeavours to secure the maximum available resources to support the Heritage Council in the exercise of its functions;
- The Heritage Council - in line with the resources at its disposal will use those resources in the most efficient and effective manner to deliver quality services to the public in accordance with its remit.



Principal Officer
Built Heritage Unit
on behalf of the Department of Culture, Heritage and the Gaeltacht
Date: 19 May 2020



Chairman,
on behalf of the Heritage Council
Date: _____

